MDOT "Mega Projects" Meeting Notes September 10, 2012

MITA Conference Room

MDOT is considering the construction of two "Mega Projects":

- **I-94** from I-96 to Connor
 - o Project estimate: \$1.4-1.8 billion
 - o Total length: 6 miles
 - Project scope: Total reconstruction and widen, replace 65 bridges, interchange reconstruction, retaining wall work, service drive construction/reconstruction, trunk sewer.
 - o Interchange reconstruction: at I-75, and at the Lodge Freeway, estimated at \$250-\$300 million each
- I-75 8 mile to M-59 in Oakland County
 - o Project estimate: \$800 million
 - o Project length: 18 miles
 - Project scope: Total reconstruction, work on about 25 bridges, and complete sewer replacement.

MDOT Project Facts (today):

- > MDOT does not have funding to build these projects in the desired "short" timeframe.
 - The projects are identified in MDOT's Long Range (20 year) Plan
 - Van Dyke at I-94 bridge in current 5 Year Plan for letting in December 2012
- ➤ MDOT will need to acquire additional ROW for the I-94 project.
- ➤ MDOT has "Environmental Clearance" for both projects.
- Current MDOT MOT thinking is that total closure for construction is not an option, partial closure (one bound) with traffic maintained on the opposite bound is likely scenario.
- ➤ MDOT commented that tolling and/or Public Private Partnership may not be viable financing approaches for these projects as the anticipated revenues would not be sufficient to recoup the construction costs.
- ➤ Detroit Medical Center, Lawrence Tech, Detroit's sporting venues, and other major traffic generators are all stakeholders in the projects.

Discussion:

➤ MDOT solicited the contractors thoughts on the possible scenario:

"A single \$1.8 billion Design-Build I-94 project"

- ➤ Contractors thoughts on the possible scenario included:
 - A \$1.8 billion project too large for even a joint venture of Michigan contractors to bond.
 - A \$1.8 billion project will attract the national/international firms reducing competition and inherently increasing the cost of the project.
 - Contractors question the "true" success of the Design-Build approach to project delivery in Michigan.
 - Contractors commented that MDOT and Michigan contractors have successfully delivered many high profile complicated projects in the past using the traditional Design-Bid-Build approach.
 - Contractors suggested MDOT segment the single large project into smaller projects in the \$200-\$500 million range that could be more readily bondable by Michigan contractors.
 - Contractors suggested MDOT use a strong coordination clause/contract with the multiple projects to ensure alignment and control.
 - Contractors suggest MDOT let "advance projects" (as in the past) to construct critical trunk sewers, utilities, widenings, service drives, etc.
 - Contractors suggested MDOT could encourage/invite innovation in the Design-Bid-Build approach by use of VECP provisions, A+B Bidding, Lane Rental, etc.

Next Step:

- ➤ MITA and MDOT will plan a follow-up meeting in October.
 - To include information presentations by Parsons Brinckerhoff and HNTB, MDOT's study consultants for the I-75 and I-94 projects respectively.
 - Include consulting engineers (ACEC)