A SYSTEM FOR PAYMENT AND COLLECTIONS UNDER MICHIGAN CONSTRUCTION LIENS AND PAYMENT BONDS

March 10, 2021

Presented by:



and



SECTION A:

SETTING UP THE SYSTEM...

SETTING UP THE SYSTEM

- A. Recognition of four System benchmarks guides System setup.
- **a. RESPONSIBILITY**: One individual is assigned responsibility for implementing and completing System procedures.
- **b. CONSISTENCY**: Company policy must require adherence to System procedures on every project.
- c. COMMUNICATION: Company policy must require that supervisory personnel communicate Key Events to System Manager.
- d. SYSTEM IS EVENT DRIVE: Action upon a relatively limited number of Key Events assures consistent System performance regardless of the type of project and regardless of whether your company is involved as prime contractor, subcontractor, or supplier on any given project.

SETTING UP THE SYSTEM

B. Specific events drive action...

- 1. Contract Formation
- 2. First Furnishing Labor or Materials
- 3. Last Furnishing Labor or Materials
- 4. Non-Payment
- 5. Progress or Final Payment

SECTION B:

PRIVATE WORK

GOVERNED BY THE MICHIGAN CONSTRUCTION LIEN ACT

Purpose of Michigan Construction Lien Act...

"[T]o establish, protect, and enforce by lien the rights of persons performing labor or providing material or equipment for the improvement of real property; to provide for certain defenses with respect thereto..."

EVENT: CONTRACT FORMATION

- 1) Provide Systems Manager with copy (or relevant excerpt) of the contract.
- 2) If Prime Contractor: Obtain clean, recorded copy of Notice of Commencement and blank Notice of Furnishing from Project Owner and enter it in System file. If not provided at the time of signing the contract or at the time of a verbal request, send written request via certified mail to Owner.
- 3) If Subcontractor or Supplier: Submit written request for Notice of Commencement and blank Notice of Furnishing to prime contractor via certified mail. Enter copy of request and certified mail receipt into System File. Upon receipt of Notice of Commencement and blank Notice of Furnishing, enter these documents into System File.

Comments on Relevant Provisions of Construction Lien Act

- 1) Contract Requirements:
 - a) Non-Residential Work: Contract may be written or oral.
 - b) Residential Work: Prime Contract, and all amendments, must be in writing or contractor is barred from recording Claim of Lien.
- 2) Licensing Requirements:
 - a) Residential Work: Contractor must be licensed.
 - b) "Residential Work" is broadly defined under MI law.
 - c) No license is required for non-residential contracting except for specific trades:

Electrical, Plumbing, Mechanical.

- 3) Failure of Owner or Lessee to record Notice of Commencement or to provide Notice of Commencement upon proper request:
 - a) Sanctions available
 - b) Extension of time for Notice of Furnishing
 - c) Self Help
- 4) Failure of General Contractor (or higher-tier subcontractor) to provide Notice of Commencement upon proper request:
 - a) Sanctions available
 - b) Self Help © 2021 Butzel Long

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5) Effect of Errors in Notice of Commencement

EVENT: FIRST FURNISHING

- 1) Project Superintendent notifies System Manager of the first furnishing date and, after verifying that the project is correctly identified, provides copy of Foreman's Daily Report or pertinent load ticket to System Manager.
- 2) IF YOU ARE A SUBCONTRACTOR OR SUPPLIER, System Manager prepares Notice of Furnishing and serves it via Certified Mail Return Receipt Requested upon Designee **and** General Contractor named in Notice of Commencement. Notice of Furnishing must be served within twenty (20) days of the date of first furnishing.
- 3) System Manager prepares Proof of Service of Notice of Furnishing and places original Proof of Service together with a copy of Notice of Furnishing and Daily Report or load ticket in System File.
- 4) Upon receipt, System Manager attaches Certified Mail Return Receipt (Green Card) to Proof of Service of Notice of Furnishing in System File.

EVENT: LAST FURNISHING

- 1) Project Superintendent notifies System Manager of last furnishing date and, after verifying that the project is correctly identified, provides a copy of Foreman's Daily Report or applicable load ticket to System Manager.
- 2) System Manager saves Daily Report or Load Ticket in System File and records two (2) calendar entries:
 - a) A Ten (10) day warning entry Eighty (80) days from last date of furnishing.
 - b) A Lien recording deadline Ninety (90) days from last date of furnishing.

Practical Considerations and Comments on Relevant Provisions of Construction Lien Act

- 1) Type of activity qualifying as "Last Furnishing"
- 2) "Safety Net" work items
- 3) Phased or suspended construction

EVENT: NON-PAYMENT

- 1) System Manager verifies contract balance due including undisputed extras and retention and inserts final account balance statement into System File.
- 2) If your company is Prime Contractor, System Manager prepares a Claim of Lien in recordable form.
- 3) If your company is subcontractor or supplier, System Manager must attach a copy of Notice of Furnishing and Proof of Service of Notice of Furnishing to Claim of Lien for recording.
- 4) System Manager serves recorded Claim of Lien with all required attachments upon Designee named in Notice of Commencement via Certified Mail Return Receipt requested within fifteen (15) days of recording of Claim of Lien.
- 5) System Manager prepares Proof of Service of Claim of Lien and inserts Proof of Service together with a complete copy of Claim of Lien and service letter into System File.
- 6) System Manager makes two (2) calendar entries:
 - a) Thirty (30) day warning entry eleven (11) months after the date of recording of lien, and;
 - b) Lien expiration date, one (1) year after date of recording. © 2021 Butzel Long 11

RESULT

- A perfected Claim of Lien.
- Payment security provided under the Michigan Construction Lien Act.
- Statutorily authorized recovery of costs and attorney fees in the foreclosure / collection action.
- Reduction in the cost of commencing foreclosure action.
- Improvement in the Company's overall profitability.
- Fewer sleepless nights.

Practical Considerations and Comments on Relevant Provisions of Construction Lien Act

- 1) Determining contract balance due for Claim of Lien:
 - a) "Contract Dollars" versus "Claim Dollars"
 - b) The difference between Interest or Finance Charges and Time-Price Differential Charges
 - c) The contract retainage conundrum
 - d) Effect of "pay when paid" and "pay if paid" contract provisions
 - e) Statutory sanctions for "inflated" liens
 - f) Effect of Owner/Lessee breach or early termination of contract
- 2) Effect of Owner's failure to record or provide Notice of Commencement:
 - a) NO extension of ninety (90) day period to record lien;
 - b) Self help.
- 3) Claim of Lien shall not exceed amount of claimant's contract less payments made:
 - a) If lien willfully overstated lien invalidated (unlikely)
 - b) If lien negligently overstated lien reduced (likely) © 2021 Butzel Long 13

Practical Considerations and Comments on Relevant Provisions of Construction Lien Act (Continued)

- 4) Protecting lien rights when construction is "phased" across seasons or suspended for extended periods:
 - a) The Interim Claim of Lien
 - b) The Amended Claim of Lien
- 5) Recording Requirements: Document format specifications.
- 6) Effect of project property crossing county lines:
 - a) Record Claim of Lien in **both** Counties
 - b) "Fielder's Choice" for venue of foreclosure action
- 7) Potential Umbrella Effect of Claim of Lien:
 - a) Multiplicity of Liens not prohibited.
- 8) Effect of failure to either name a designee in the Notice of Commencement or the death of the designee:
 - a) Service upon named Owner or Lessee.
- 9) Special Rules for Laborers
- 10) Special limitation concerning condominium projects.
- 11) Priorities
 - All lien relate back to date of first physical improvement
 - All lien subordinate to recorded instruments that predate first physical improvement

EVENT: PROGRESS PAYMENT

- 1) Project Manager contacts System Manager to advise of Sworn Statement and Partial Waiver requirement.
- 2) System Manager verifies outstanding subcontractor and supplier accounts and prepares Sworn Statement.
- 3) System Manager either prepares or reviews Partial Conditional Waiver of Lien or Partial Unconditional Waiver of Lien.
- 4) System Manager or Project Manager transmit Sworn Statement and Partial Waiver to process payment.
- 5) System Manager files copies of Sworn Statement and Partial Waiver in System File.

Practical Considerations and Comments on Relevant Provisions of Construction Lien Act

- 1) Conditional versus Unconditional Waivers
 - a) When each should be used
 - b) The typical "stand off"
 - c) Simultaneous written Notice of Lack of Consideration for Unconditional Waivers
 - d) The "one draw" lag
 - e) Prompt subsequent written Notice of Failure of Consideration
 - f) Excluding retention from Partial Waiver calculation
- 2) Lower Tier Partial Waivers and Sworn Statements.

EVENT: FINAL PAYMENT

- 1) System Manager verifies outstanding contract balance including approved extras.
- 2) System Manager verifies outstanding amounts of disputed unresolved claim items.
- 3) Project Manager seeks a negotiated resolution of outstanding unresolved claim items to be included in Final Payment.
- 4) If all outstanding items are resolved and included in Final Payment, System Manager prepares and transmits Full Conditional Waiver of Lien to facilitate the payment process, or, System Manager prepares and **exchanges** Full Unconditional Waiver for Final Payment.
- 5) If claim of Lien has been recorded prior to receipt of Final Payment, System Manager either reviews and executes Release of Construction Lien provided by Owner or prepares Release of Construction Lien to be exchanged for Final Payment in certified funds.
- 6) If outstanding disputed claim items remain unresolved at the time of Final Payment, Full Conditional Waiver or Full Unconditional Waiver must expressly except such claims from Waiver.

SECTION C:

Non-MDOT Public Works Projects

Governed by the Act Requiring
Contractor Bonds on Public Building and
Public Works Contracts

EVENT: CONTRACT FORMATION

- 1) Project Manager (or Estimating/Sales) notifies System Manager of new contract. A copy of the contract (or relevant contract excerpts identifying Principal Contractor and governmental owner of the project) are provided to System Manager and maintained in System File.
- 2) System Manager prepares and submits written request to governmental owner requesting copy of Payment Bond furnished for Project. Upon receipt, System Manager saves Payment Bond in System File.

Comments on Relevant Provisions of "Public Works Bond Act"

- 1) The Act provides payment protection to subcontractors and suppliers of all tiers. The principal contractor is forced to rely upon the governmental unit for payment upon the principal contract.
- 2) The Act does not require the governmental unit to provide certified copies of the bond in advance of work being performed.
- 3) The Statute does not require 100% payment bonds.
- 4) The Statute does not prescribe the form of bond to be furnished and the procedural content of payment bonds may vary from project to project.
- 5) The Bonds may provide more, but not less, protection than prescribed in the statute.

EVENT: FIRST FURNISHING

- 1) Project Superintendent notifies System Manager of first furnishing date and, after verifying that project is correctly identified, provides copy of Foreman's Daily Report or pertinent load ticket to System Manager.
- 2) IF YOU ARE A SUBCONTRACTOR OR SUPPLIER who does not have a contract with the principal contractor, System Manager prepares Notice of Furnishing and serves it via Certified Mail Return Receipt Requested upon General Contractor. Notice of Furnishing must be served within thirty (30) days of date of first furnishing.
- 3) System Manager prepares Proof of Service of Notice of Furnishing and places original Proof of Service together with a copy of Notice of Furnishing and Daily Report or load ticket in System File.
- 4) Upon receipt, System Manager attaches Certified Mail Return Receipt (Green Card) to proof of Service of Notice of Furnishing in System File.

Comments on Relevant Provisions of "Public Works Bond Act"

- 1) Effect of failure to timely serve Notice of Furnishing
- 2) Bond may expressly or by omission extend or waive thirty (30) day Notice of Furnishing requirement

EVENT: LAST FURNISHING

- 1) Project Superintendent notifies System Manager of last furnishing date and, after verifying that project is correctly identified, provides copy of Foreman's Daily Report or applicable load ticket to System Manager.
- 2) System Manager saves Daily Report or Load Ticket in System File and records **two (2)** calendar entries:
 - a) A Ten (10) day warning entry Eighty (80) days from last date of furnishing.
 - b) A Bond claim submittal deadline Ninety (90) days from last date of furnishing.

EVENT: NON-PAYMENT

- 1) System Manager verifies outstanding contract account balance inclusive of contractually specified interest, finance or time-price differential charges and unresolved additional compensation claims and inserts a detailed outstanding account statement into System File.
- 2) System Manager prepares Notice of Intent to Rely Upon the Payment Bond for payment. The Notice must be served upon Principal Contractor and Governmental Owner via Certified Mail Return Receipt Requested before expiration of ninety (90) days following date of last furnishing.
- 3) System Manager prepares Proof of Service of Notice of Intent to Rely Upon the Payment Bond and saves it in System File with a copy of the Notice.
- 4) System Manager monitors status of final payment to Principal Contractor by Governmental Owner on a monthly basis and documents the date of final payment to Principal Contractor in System File.
- 5) System Manager then makes two (2) calendar entries:
 - a) A Thirty (30) day warning at Eleven (11) months following date of final payment to Principal Contractor;
 - b) An Expiration of limitation period for commencing action upon payment bond at One (1) year following the date of final payment to Contractor.

Practical Considerations and Comments on Relevant Provisions of "Public Works Bond Act"

- 1) Determining the amount claimed under the payment bond
- 2) Effect of failure to timely and properly serve the notice of Intent to Rely Upon Payment bond
- 3) Determining the date of final payment to the Principal Contractor
- 4) Responding to Procedural and Proof of Claim requests from the Payment Bond Surety
- 5) Potential for penalty interest assessments against the Payment Bond Surety under the Michigan Insurance Code
- 6) Early involvement of your attorney in the Payment Bond Claim process

EVENT: COMPANY DECISION TO COMMENCE COLLECTION ACTION

- 1) System Clerk verifies that the one (1) year limitation period has not expired.
- 2) System Manager verifies current status of contract account and amount outstanding inclusive of retention, interest, finance, or time-price differential charges authorized by contract, and unresolved claim items.
- 3) System Manager copies and sends System File to Company attorney with instructions to commence action upon payment bond.

SECTION D:

Michigan Department of Transportation (MDOT Projects)

EVENT: CONTRACT FORMATION

- 1) Project Manager notifies System Manager of new contract and provides copy of contract or relevant contract excerpt which identifies Principal Contractor and any higher tier subcontractor with whom your company has contracted.
- 2) System Manager saves contract or contract excerpt in System File.

Comment on Relevant Provisions of "MDOT Bond Act"

1) No Notices of Furnishing required regardless of subcontract tier.

EVENT: LAST FURNISHING

- 1) Project Manager notifies System Manager of last furnishing date and provides copy of Foreman's Daily Report or Load Ticket for last date of furnishing.
- 2) System Manager submits written request for copy of Payment Bond to MDOT Contracts Section.
- 3) Upon receipt of Payment Bond, System Manager confirms whether Payment Bond contains typical "MDOT Endorsement".
- 4) If: (a) typical "MDOT Endorsement" is part of Payment Bond and (b) you are a supplier or second tier or lower subcontractor, System Manager makes two (2) calendar entries:
 - a) A thirty (30) day warning for filing of "Notice of Lien Claim" at ninety (90) days after last furnishing date.
 - b) The deadline date for filing "Notice of Lien Claim" at one hundred twenty (120) days after last furnishing date.

EVENT: LAST FURNISHING (Continued)

- 5) If you are a first tier subcontractor and have a subcontract directly with Principal Contractor, and typical "MDOT endorsement" is part of payment bond, System Manager monitors the MDOT pay estimates on a monthly basis to determine:
 - A) The date of project completion and acceptance and
 - B) The date of issuance of Final Estimate. Upon determining both dates System Manager makes four (4) calendar entries:
 - 1) Thirty (30) day warning of "Notice of Lien" filing deadline at thirty (30) days after Notice of Issuance of the Final Estimate;
 - 2) Deadline date for filing a "Notice of Lien" at sixty (60) days after Notice of Issuance of the Final Estimate;
 - 3) A thirty (30) day warning of limitations period on commencing an action on payment bond at eleven (11) months after the date of completion and acceptance of the Project; and
 - 4) Expiration of the limitations period for commencing an action upon the payment bond at one (1) year after the date of project completion and acceptance.

EVENT: LAST FURNISHING (Continued)

Don't fall into the "timing trap"...

SCENARIO:

Project is completed and accepted on January 1, 2021.

MDOT fails to issue Final Estimate until December 1, 2021.



Even though deadline for Notice of Claim of Lien is not until January 30, 2022, lawsuit on payment bond MUST BE COMMENCED before January 1, 2022.

EVENT: LAST FURNISHING (Continued)

ACTIONS:

- 6) If typical "MDOT Endorsement" is not part of Payment Bond, System Manager shall make two calendar entries regardless of your subcontractor or supplier status:
 - a) A ten (10) day warning or fifty (50) days following last date of furnishing of the need to file a "Notice of Lien"
 - b) A Deadline for filing a "Notice of Lien" at sixty (60) days after last furnishing date

The limitation period for commencing an action upon the payment bond remains at one (1) year following the date of project completion and acceptance.

EVENT: NON-PAYMENT

- 1) System Manager verifies outstanding account balance, inclusive of accrued interest, finance, or time-price differential charges authorized by contract, and unresolved claim items.
- 2) System Manager, within the time periods previously calendared, prepares and issues "Notice of Lien" upon MDOT Financial Services Division via Certified Mail Return Receipt Requested.
- 3) System Manager prepares Proof of Service of Notice of Lien and saves it in System file with a copy of Notice of Lien and transmittal letter.
- 4) Responding to Proof of Claim requests from the payment bond surety.
 - a) Pluses verses minuses
 - b) Tracing requirements
- 5) Potential for penalty interest assessments against the payment bond surety under the Michigan Insurance Code.
- 6) Early involvement of your attorney in the payment bond claim process.

EVENT: COMPANY DECISION TO COMMENCE COLLECTION ACTION

- 1. System Manager verifies outstanding contract account balance.
- 2. System Manager, within time period for commencing an action upon bond, copies and transmits System File to Company attorney with instructions to commence action upon payment bond claim.

SECTION E:

Retaining Contract Earnings Collected

"How to Avoid Paying the Same Bills Twice"

SYSTEM OVERVIEW

- **A.** Coverage: The system applies to all projects, whether private projects subject to the Construction Lien Act or public works projects subject to one of the two bond acts.
- **B. Purpose:** Management of downstream subcontractor project debt to limit or avoid exposure to unpaid subsubcontractors and suppliers.

C. Principal System Tools

- 1. Sworn Statements
- 2. Notices of Furnishing
- 3. Lien Waivers
- 4. Effective Subcontract Clauses

D. System Characteristics

- 1. Conceptually Simple
- 2. "Procedurally" somewhat more complicated at startup than the Collection System.
- 3. Requires consistent communication between System Manager, Project Manager and Accounts Payable personnel.
- 4. Minimizes or eliminates potential exposure to liability for unpaid downstream subcontractor project debt.

SYSTEM SET UP

- 1. Review existing subcontracts and purchase orders for appropriate prerequisites to payment.
- 2. Train System Manager, Accounts Payable Clerk and Project Management.
- 3. Integrate Master Sworn Statement Form into subcontract formation process.
- 4. Assign System Manager the responsibility for System oversight and enforcement.

EVENT: Progress Payment Application

ACTIONS:

- 1. System Manager compares Sworn Statement to Master Sworn Statement and any Notices of Furnishing that may have been received.
- 2. System Manager compares Partial Unconditional Waivers to Sworn Statement, or, if "one draw lag" has been allowed, then to preceding Sworn Statement.
- 3. If: (A) Sworn Statement does not match Master Sworn Statement and any notices of furnishing received or (B) Partial Unconditional Waivers submitted do not match current or preceding sworn statement

Then:

- System Manager suspends processing payment on pending application if or to the extent permitted under applicable laws, rules, or specifications (e.g., Prompt Pay Special Provision) and sends form notice to Subcontractor.
- When corrective items are received, payment processing is resumed if previously suspended.
- 4. System Manager periodically checks with Project Manager:
 - A) To verify that payment issued comports with quantity of work completed.
 - B) To, particularly on MDOT projects, verify completeness of subcontractor and supplier listing in Sworn Statement.

EVENT: Notice of Subcontractor Failure to Pay Lower Tier Debt or Receipt of Lien or Bond Claim from Lower Tier Subcontractor or Supplier

- 1) System Manager immediately suspends further payment to Subcontractor's account if or to the extent permitted under applicable laws, rules, or specifications.
- 2) System Manager notifies subcontractor of suspension of payment and reason for suspension and asks Subcontractor to submit explanation of circumstances.
- 3) System Manager verifies validity of information from unpaid subcontractor and suppliers.
- 4) System Manager implements appropriate corrective action which may include:
 - a) Direct payment to unpaid lower tier subcontractors or suppliers from funds otherwise due Subcontractor.
 - b) Joint check arrangements.
 - c) Prospective payment restrictions.
 - d) Termination of the subcontract.
 - e) Possible referral to the local prosecuting attorney.

EVENT: Final Payment

- 1. System Manager reviews Final Sworn Statement and Lien Waivers submitted with final payment application to assure that:
 - A) Full Unconditional Waivers are submitted for every sub-subcontractor and supplier listed on Sworn Statement and from whom Partial Waivers or Notices of Furnishing have been previously received.
 - B) Final Sworn Statement matches Master Sworn Statement and, if not, that any discrepancies or changes are satisfactorily explained.
- 2. System Manager confirms delivery of Full Unconditional Waiver from Subcontractor.
- 3. System Manager confirms with Project Manager that any outstanding backcharges, claims or other charges against Subcontractor have been paid or satisfied, and Subcontractor's work is 100% complete, including punchlist items.
- 4. If Subcontractor is unable to provide Full Unconditional Waivers from lower tier subcontractors or suppliers, System Manager implements Joint Check arrangements to procure Full Unconditional Waivers from all sub-subcontractors and suppliers.
- 5. System Manager approves issuance of Final Payment if all necessary Full Unconditional Waivers are present.

PROMPT PAYMENT SPECIAL PROVISION

- Progress Payments: For the first payment (for a one-time payment), the Prime Contractor agrees to pay each subcontractor for the work associated with their subcontract no later than 10 calendar days from the date the Prime Contractor receives payment from MDOT. For the second and subsequent payments, the Prime Contractor agrees to pay each subcontractor for the work associated with their subcontract no later than 10 calendar days from the date the Prime Contractor receives payment from MDOT.
- Concerns: The Prime Contractor must bring any concerns about the satisfactory completion of subcontractor or supplier work items to the Engineer's attention as soon as the concern is discovered. If the work meets the requirements of satisfactory completion and the prime Contractor has been paid for that work, the Engineer must determine whether the Prime Contractor has demonstrated a valid reason for withholding payment from the subcontractor or supplier (applies equally downstream). If the Engineer determines the reason for withholding payment is valid, the Engineer will process a negative estimate to withdraw the amount involved in the complaint. If payment has not been made for the work related to the complaint, the Engineer will not include those items of work on an estimate until the issue has been resolved.
- Subcontracts: The Prime Contractor must include language in all subcontracts that MDOT prohibits Prime Contractors from holding retainage from subcontractors. All provisions of the PPSP apply to all subcontracts, lower-tier subcontracts, and supplier agreements and must be included in each subcontract for the Contract (applies equally downstream).
- Less Than Full Payment Release. The Engineer may give written approval to: (1) delay or postpone payment from the time frames specified in the PPPS or (2) process partial payment from the prime Contractor to a subcontractor or supplier (any unpaid portion will be held by MDOT).
- **Disputes:** The parties may initiate whatever dispute resolution procedure is specified in their agreement or is available under Michigan law. The parties shall proceed with those procedures in a timely manner and keep the Engineer informed of those procedures and the result of those procedures. © 2021 Butzel Long

PROMPT PAYMENT SPECIAL PROVISION

- Non-Payment Claims: The prime contractor, subcontractor, lower-tier subcontractor, or supplier must notify the alleged offending party in writing of any prompt payment violations within 30 calendar days of the date the payment was to be received. The alleged offending party must respond in writing to the claimant within 10 calendar days of receipt of the notification of failure to meet prompt payment provisions.
 - Provide copies of the notification and the response to the Engineer and others specified in the PPSP.
 - MDOT will consider the failure of the alleged offending party to respond to the notification from the claimant as an admission of the prompt pay violation which may result in sanctions.
 - The Engineer will review the written notice and response and will verify in writing if there is a valid prompt pay violation.
 - Notwithstanding all procedures and requirements in the PPSP, the non-payment claimant has the additional option of submitting a lien claim to the MDOT Contract Services Division.
- Remedies. When the Engineer verifies a prompt payment violation, the Prime Contractor, within 5 days, must propose one or a combination of any of the following actions items for review and approval by the Engineer (1) Issue payment to the subcontractor; (2) Issue payments to a subcontractor in the form of joint checks to the subcontractor and the sub's lower-tier subcontractors or suppliers; (3) Issue payment directly to the sub's lower-tier subcontractors or suppliers; or (4) Request a negative estimate to withdraw the amount confirmed in the prompt payment violation.
 - If the Prime Contractor fails to submit a remedy request or obtain an approved course of action, the Engineer will direct a course of action or issue a negative estimate.
 - If the prime Contractor fails to fulfill the approved or directed course of action the Engineer will impose sanctions until such time as the approved or directed course of action is completed.
- Sanctions. Failure to comply with any of requirements of the PPS by the prime may result in sanctions against the offending party, including, but are not limited to, withholding of estimates on projects where prompt payment violations are confirmed; reduction or removal of prequalification, and/or suspension of bidding privileges.

QUESTIONS?

We truly appreciate the opportunity to present this seminar and you attending it. This seminar was designed to provide you with the knowledge and tools necessary to set up a systems in your office that consistently maximizes your ability to: (1) collect full payment on projects, (2) avoid paying the same bills twice; and (3) reduce collection costs when collection actions are required. This seminar and any information or documentation provided in connection with it are not intended to be legal advice and should not be regarded as legal advice, especially since it is not possible or prudent to offer legal advice without a prior and thorough analysis of the facts involved in any specific situation. The construction attorneys at Butzel Long, of course, welcome the opportunity and privilege of meeting your needs for legal consultation, advice, and representation if necessary. Therefore, if you ever require any legal consultation, advice, and representation, please do not hesitate to contact:

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