Unlock Key Steps to Your Cybersecurity Readiness





Meet Our Speakers



Jim Carpp

Chief Digital Officer james.carpp@rehmann.com



Jim Bruxvoort

Chief Services Officer – Rehmann Technology Services jim.bruxvoort@rehmann.com









Source: Electric.ai Survey

75% of US businesses have associates working remotely

That is a **250%** increase since March

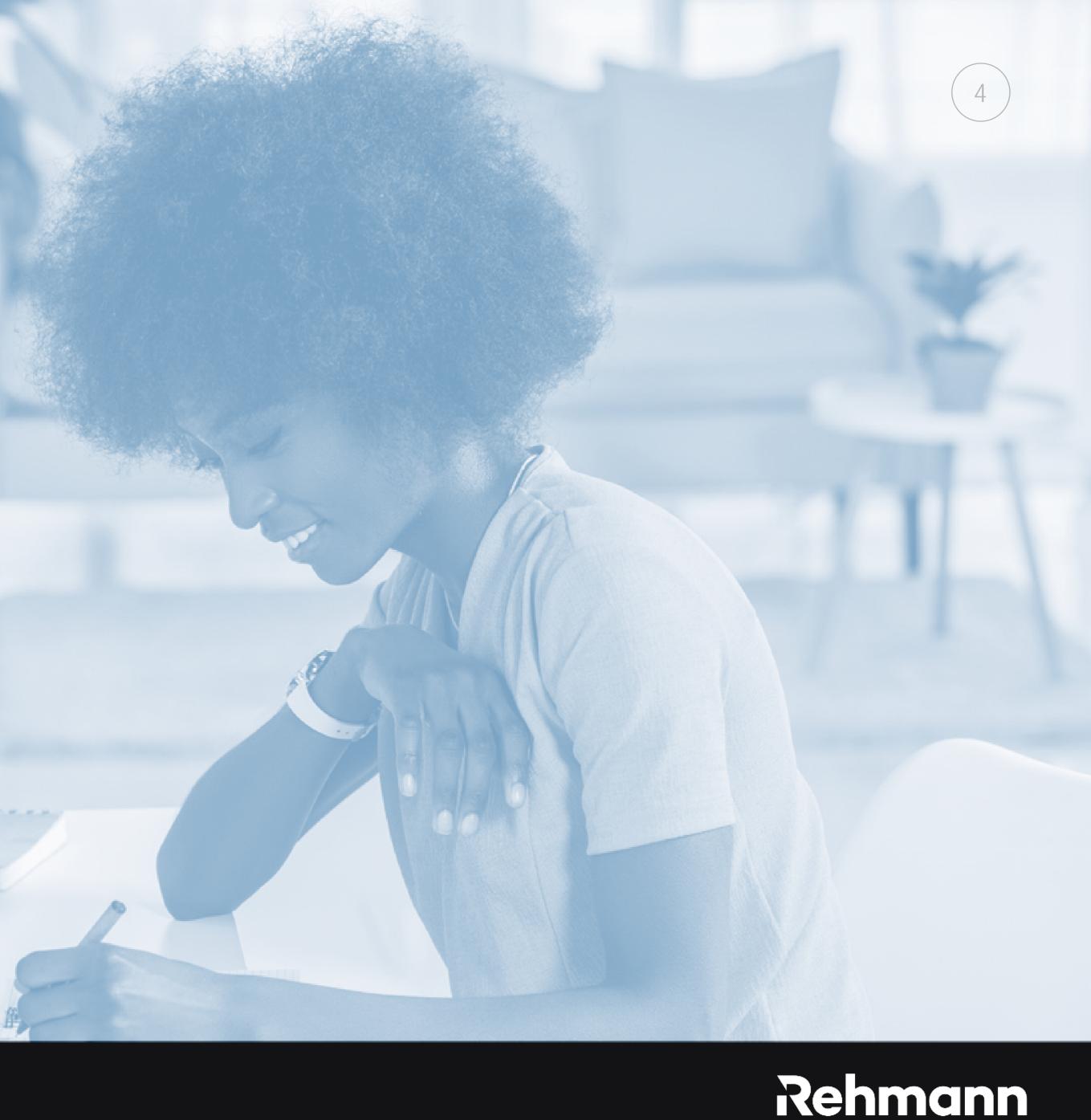




Home offices and other remote-working setups will redefine supply chain attacks.

Organizations will have to be wary of risks introduced by work-from-home arrangements and internet-connected home devices that blur the lines in enterprise security.

Source: The New Norm: Trend Micro Security Predictions for 2020



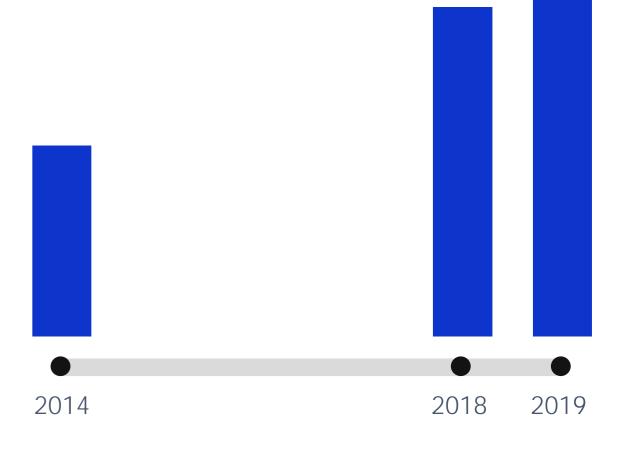


29.6% Chance of a Breach in the Next Two Years



The percentage chance of experiencing a data breach within two years was 29.6 percent in 2019, an increase from 27.9 percent in 2018. In 2014, organizations had a 22.6 percent chance of experiencing a breach within two years.



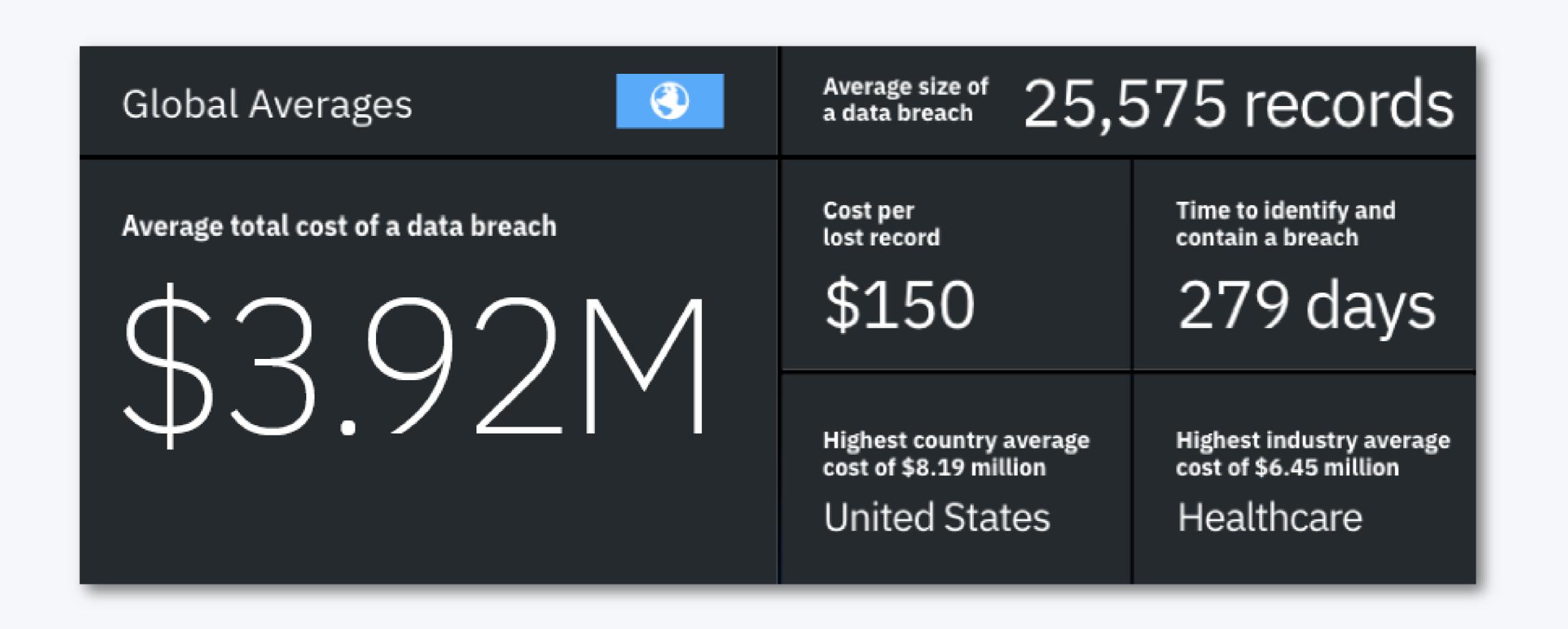












Source: IBM Security - Cost of a Data Breach Report 2019

Ponemon 2019 - Cost of Breach





Key findings: The average total cost of a data breach in the U.S. for the companies studied has grown from \$3.54 million in 2006 to \$8.19 million in 2019, a 130 percent increase over 14 years.

\$3.54^M US total cost in 2006 \$8.19^M US total cost in 2019





Key findings:

The lifecycle of a data breach in the 2019 study was 279 days, 4.9 percent longer than the 2018 lifecycle of 266 days

279 days

Lifecycle of a data breach in 2019

4.9%

2019 lifecycle is 4.9 percent longer than the 2018 lifecycle of 266 days

Rehmann



Total Cost of a Data Breach by Organizational Size

\$6.00



Source: IBM Security – Cost of a Data Breach Report 2019







One incident response per month

Average cost: \$80,000



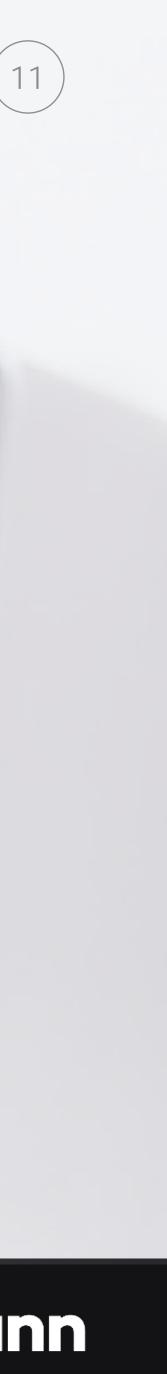


We found significant variation in total data breach costs by organizational size. The total cost for the largest organizations (more than 25,000 employees) averaged \$5.11 million, which is \$204 per employee. Smaller organizations with between 500 and 1,000 employees had an average cost of \$2.65 million, or \$3,533 per employee.

Small businesses face disproportionately larger costs relative to larger organizations.

Source: IBM Security – Cost of a Data Breach Report 2019

Rehmann





What is the cost of a breach?

Objective: Determine a potential financial impact to your organization in the event of a breach





Data Breach Root Causes

Human error 24%

System glitch 25%

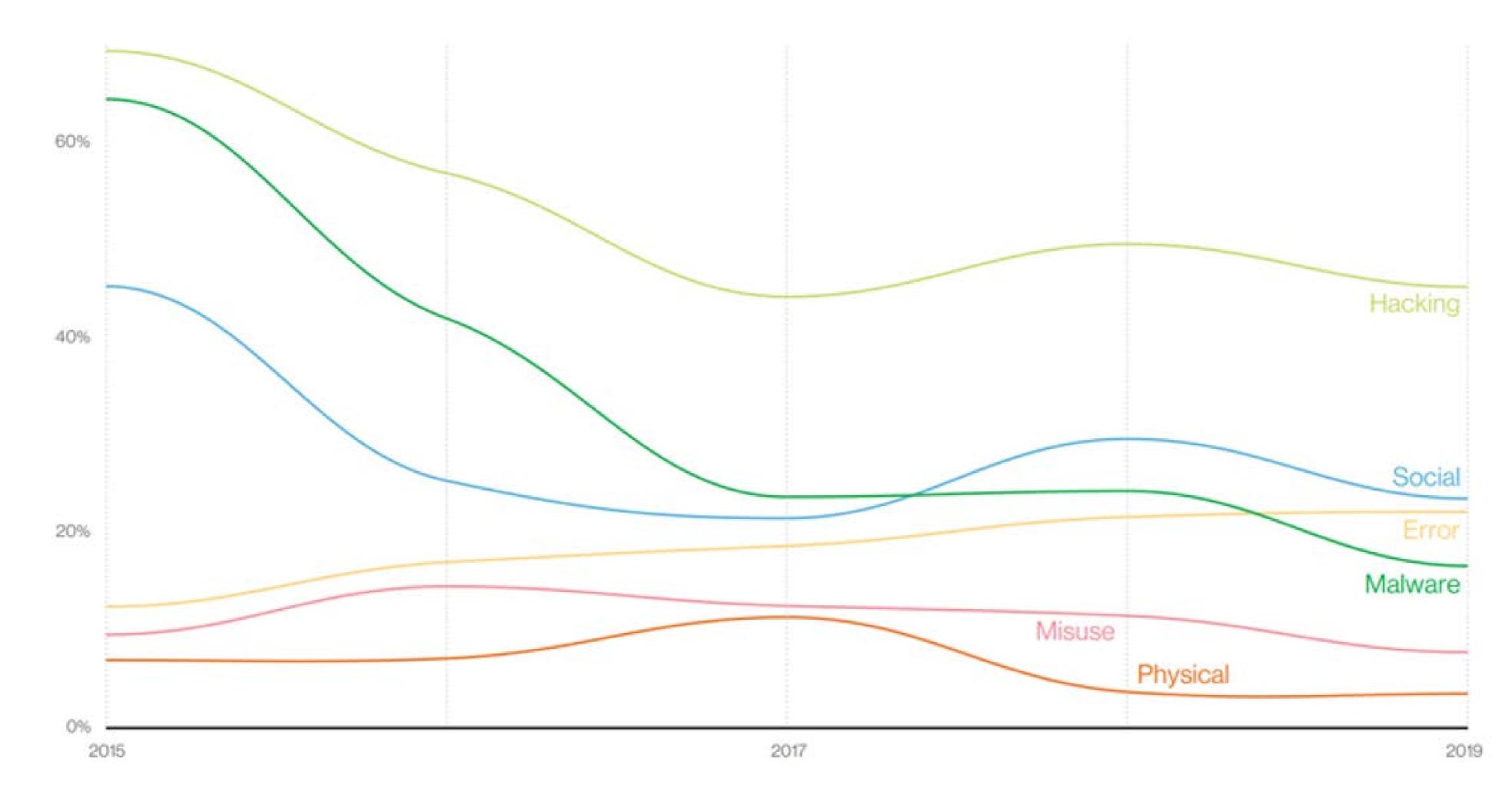
Source: IBM Security – Cost of a Data Breach Report 2019

Malicious or criminal attack 51%





What Are the Actions Over Time?

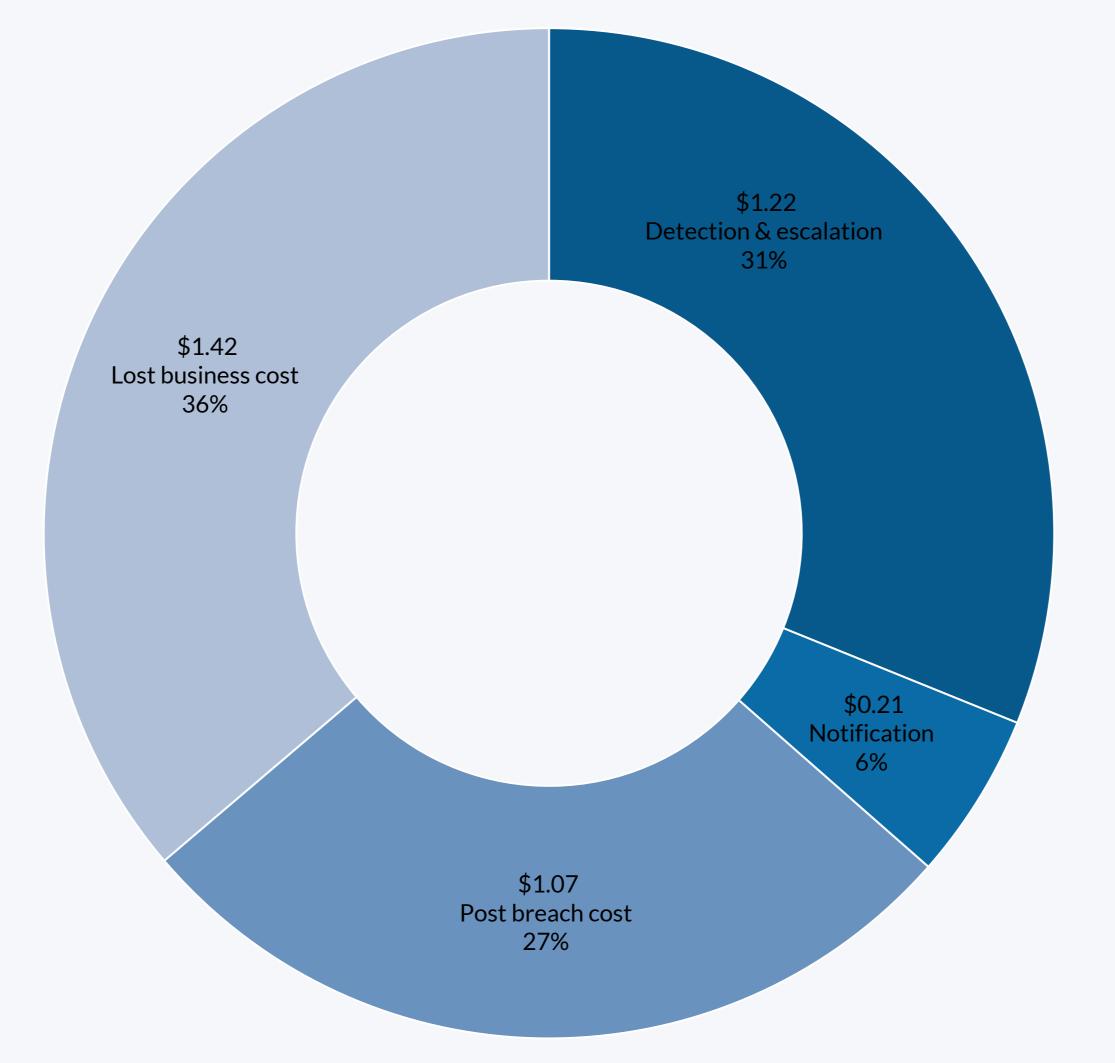


2020 Data Breach Investigations Report





Data Breach Total Cost Broken Down Into Four Cost Categories (16)



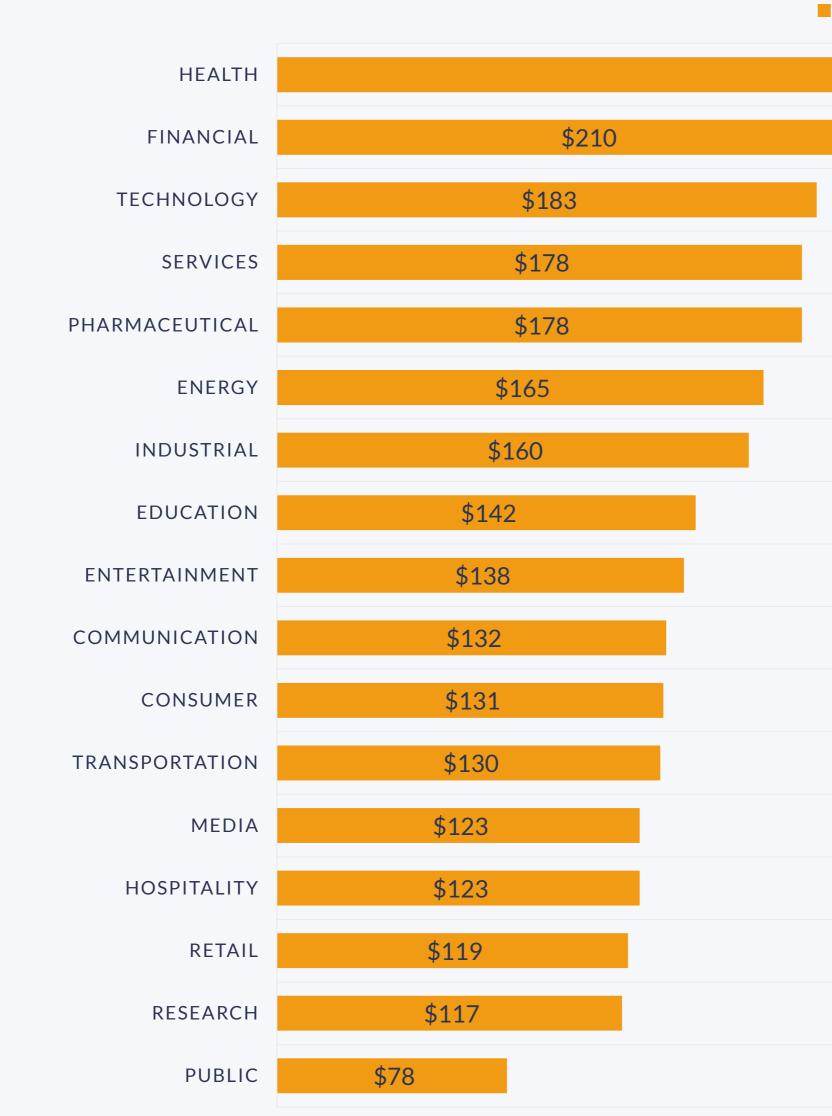
Source: IBM Security – Cost of a Data Breach Report 2019

Measured in US\$ millions





Average Cost Per Record by Industry Sector



Source: IBM Security – Cost of a Data Breach Report 2019

Measured in US\$

\$42	29	





Potential Exposure – SWAG Calculation

The potential exposure simple calculations:

Number of Records with PII X Cost per record by industry = Exposure

Personally Identifiable Information (PII)



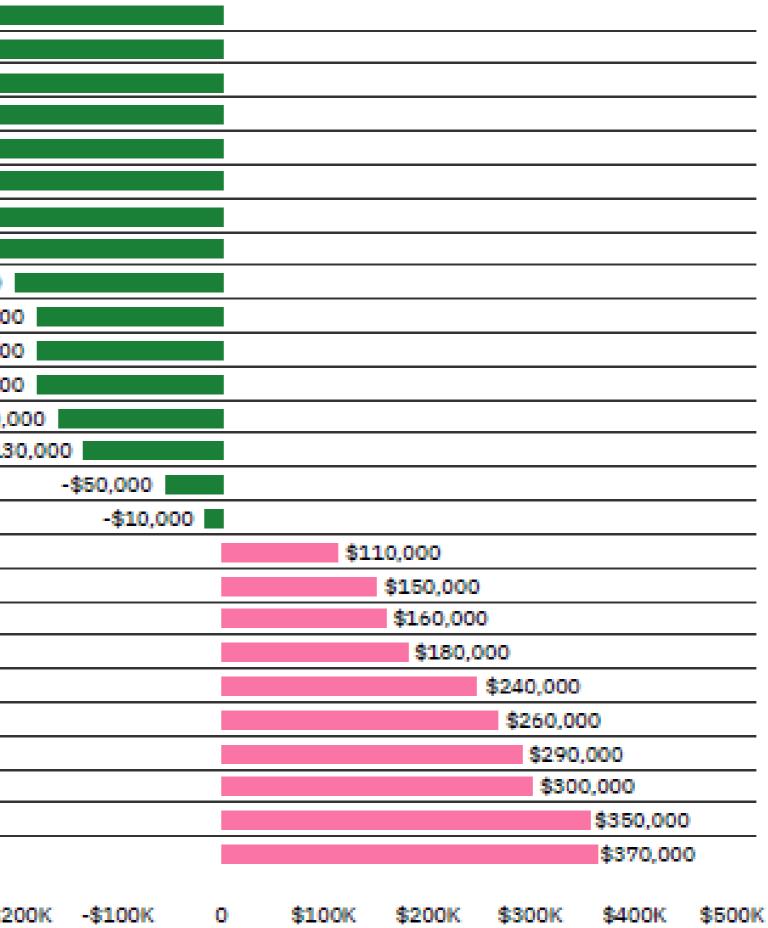


How Factors Increased or Decreased the Total Cost of a Data Breach

Difference from average total cost of US \$3.92 million

Formation of the IR team	-\$360,000
Extensive use of encryption	-\$360,000
Extensive tests of the IR plan	-\$320,000
Business continuity managem	ent -\$280,000
DevSecOps approach Employe	ee -\$280,000
training	-\$270,000
Participation in threat sharing	-\$240,000
	-\$230,000
Use of security analytics	-\$200,000
Board-level involvement	-\$180,00
Extensive use of DLP	-\$180,00
CISO appointed	-\$180,00
Insurance protection	-\$160,0
	-\$13
CPO appointed	
Identity theft protection	
Consultants engaged	
Rush to notify	
Extensive use of IoT devices L	ost
or stolen devices	
Extensive use of mobile platfo	rms
OT infrastructure	
System complexity	
Extensive cloud migration	
Compliance failures	
Third-party breach	
	-\$500K -\$400K -\$300K -\$2
Cost mitigators	Cost amplifiers

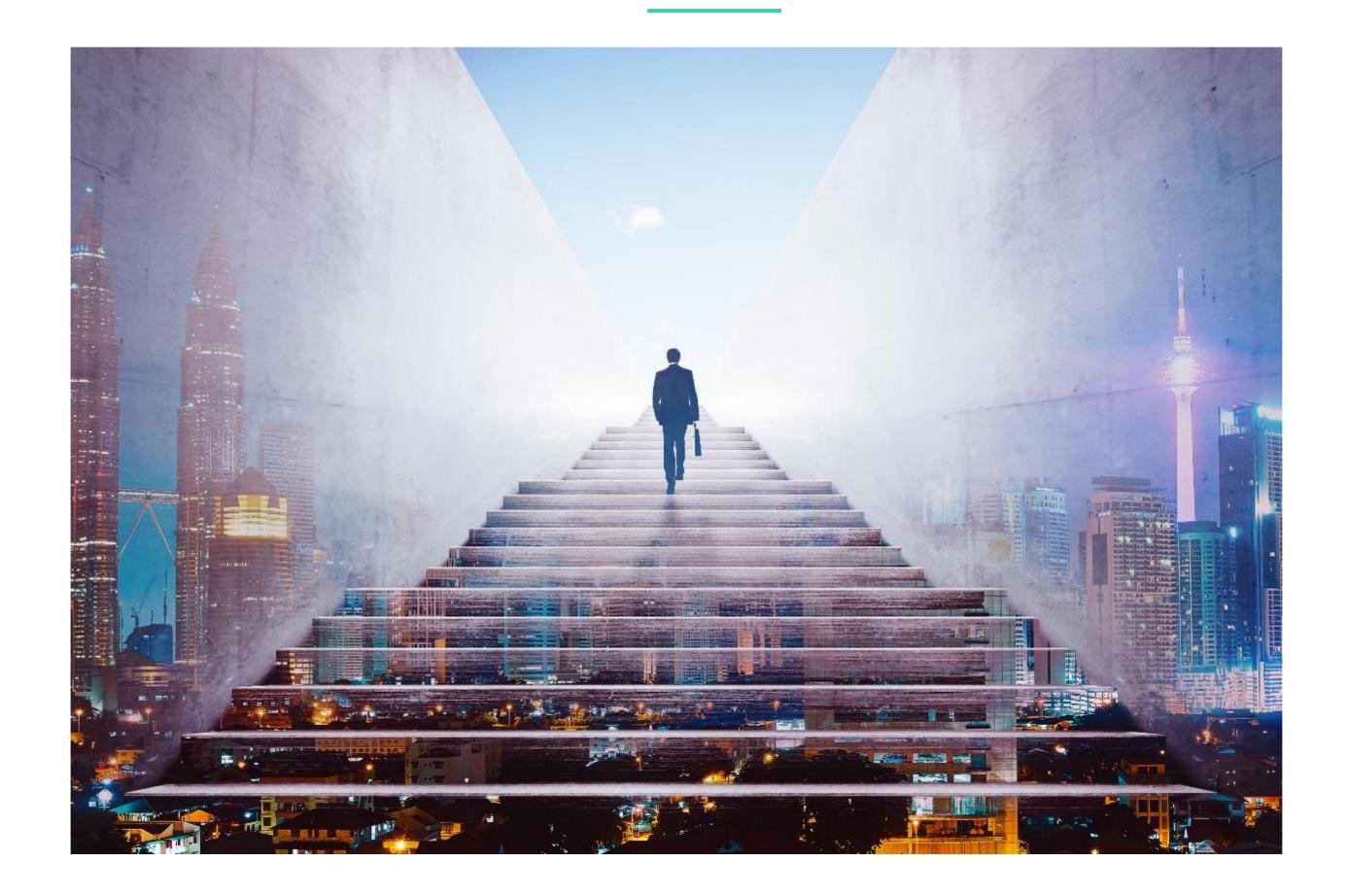
Source: IBM Security – Cost of a Data Breach Report 2019







The question is – How do your protect yourself?



You can build a comprehensive Cybersecurity Program





Objective:

Answer a short series of questions to ascertain the current state of the Governance of the Cybersecurity Program







Asset inventory:

Is there an inventory in place with all of the hardware including PCs, server, router, mobile phones?







Critical data:

Has the organization's critical data been identified?







Data backup:

Is a plan in place for safeguarding your critical data and tested regularly?







Cyber Security Program:

Has a Cyber Security program been developed, deployed and communicated?

What is the state of our security program?





A solid Cybersecurity Program will encompass:

- **Governance Strategy**
- Leadership CISO, Steering Committee and Security Team
- Data Management and Protection Strategy
- Risk Assessment Impact, Likelihood and Priority
- IT Security Policy
- Backup Strategy
- Incident Response Plan
- Business Continuity Plan/Disaster Recovery Plan
- Vendor Management Process







Leverage these standards to build your program

NUS National Institute of **Standards and Technology** U.S. Department of Commerce



Critical Infrastructure Cybersecurity - Version 1.1 from the National Institute of Standards and Technology dated April 16, 2018



NISTIR 7621 - Revision 1 - Small Business Information Security - The Fundamentals



NIST 800 53 Rev 4 and NIST 800 171





NIST – Cyber Security Framework (CSF)



CYBERSECURITY FRAMEWORK VERSION 1.1

IDEN ,

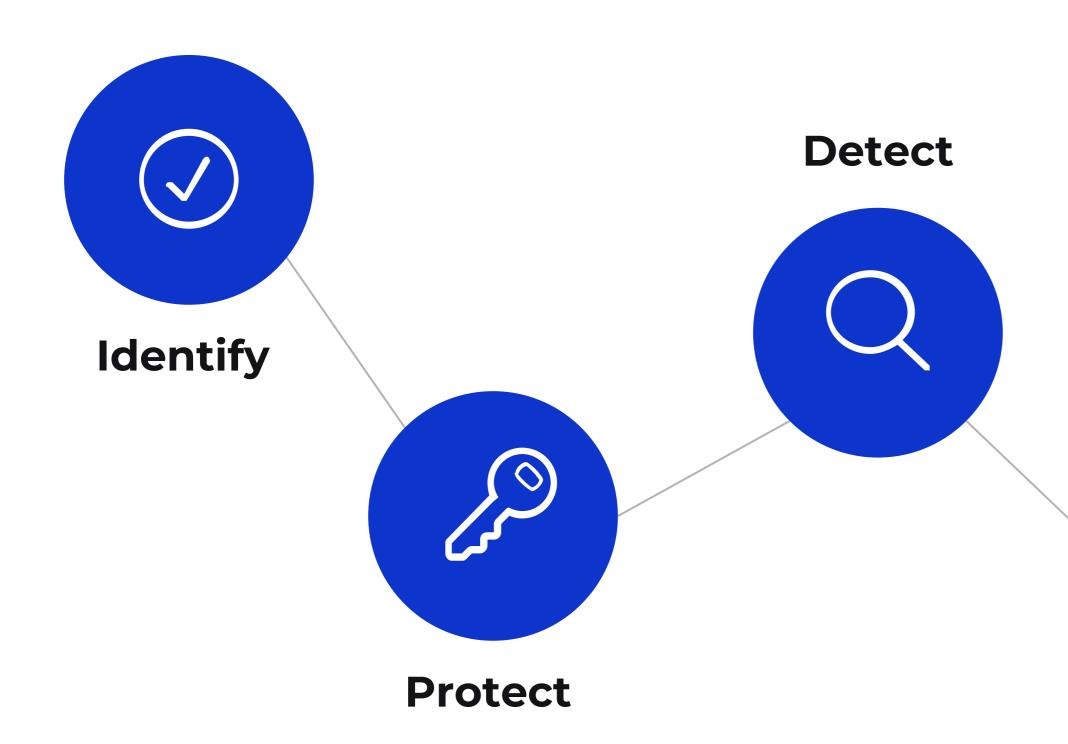
E B B B B

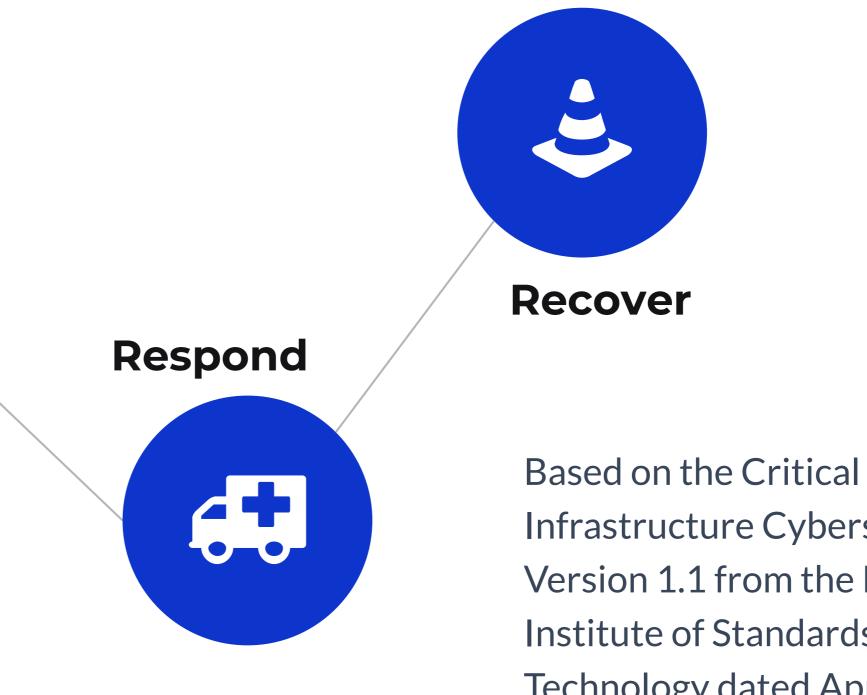
DETECT





Cyber Security Framework (CSF)





Infrastructure Cybersecurity -Version 1.1 from the National Institute of Standards and Technology dated April 16, 2018

Rehmann







Word of Caution

- There are over 1,500 controls to consider
- Difficult to know where to start or...
- It is easy to get lost in the details

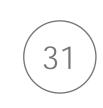




CSF Framework is Complex

🔹 Category 💌	Subcategory 💌	Question:	Answer 🔻	Vorkshe 🔻	Priority 🔻	RTS Suggestion:	Informative References
	ID.AM-1: Physical devices and systems within the organization are inventoried	Are Physical devices and systems within the organization inventoried?	yinina	PDRR	1	Consider leveraging software (passive and active) to document physical devices (e.g., hardware, software, data, and systems hosted externally)	CIS CSC 1 - https://www.cisecurity.org/controls/inventory-and-control-of-hardware-assets/ NIST SP 800-53 Rev. 4 CM-8, PM-5 - https://nvd.nist.gov/800-53/Rev4/impact/high
	ID.AM-2: Software platforms and applications within the organization are	Are software platforms and applications within the organization inventoried?		PDRR	1	Consider leveraging software (passive and active) to document physical devices (e.g., hardware, software, data, and systems hosted externally)	CIS CSC 2 - https://www.cisecurity.org/controls/inventory-and-control-of-software-assets/ NIST SP 800-53 Rev. 4 CM-8, PM-5 - https://nvd.nist.gov/800-53/Rev4/impact/high
Asset Management (ID.AM): The data, personnel, devices, systems	ID.AM-3: Organizational communication and data flows are mapped	Are organizational communication and data flows mapped?		PDRR	3	Ensure that data flow diagrams are in place and document information flow to external parties as well as a validated asset inventory is used to create comprehensive diagrams depicting data repositories, data flow, infrastructure, and connectivity.	CIS CSC 12 - https://www.cisecurity.org/controls/boundary-defense/ NIST SP 800-53 Rev. 4 AC-4, CA-3, CA-9, PL-8 - https://nvd.nist.gov/800-53/Rev4/impact/high
and facilities that enable the organization to achieve business purposes are	ID.AM-4: External information systems are catalogued	Are e xternal information systems catalogued?		PDRR	3	Consider cataloguing external information systems at a minimum to include a list of third-party service roviders as well as a network diagram is in place and identifies all external connections.	CIS CSC 12 - https://www.cisecurity.org/controls/boundary-defense/ NIST SP 800-53 Rev. 4 AC-20, SA-9 - https://nvd.nist.gov/800-53/Rev4/impact/high
identified and managed consistent with their relative importance to organizationa objectives and the organization?s risk strategy.	ID.AM-5: Resources (e.g., hardware, devices, data, time, personnel, and software) are prioritized based on their classification, criticality, and business value	Are resources (e.g., hardware, devices, data, time, personnel and software) are prioritized based on their classification, criticality, and business value?	l.	I	1	Consider prioritizing resources based on their classification, criticality, and business value Institution assets (e.g., hardware, systems, data, and applications) and ensure they are prioritized for protection based on the data classification and business value.	CIS CSC 13 - https://www.cisecurity.org/controls/data-protection/ CIS CSC 14 - https://www.cisecurity.org/controls/controlled-access-based-on-the-need-to-know/ NIST SP 800-53 Rev. 4 CP-2, RA-2, SA-14, SC-6 - https://nvd.nist.gov/800-53/Rev4/impact/high
	ID.AM-6: Cybersecurity roles and responsibilities for the entire workforce and third- party stakeholders (e.g., suppliers, customers, partners) are established	Are cybersecurity roles and responsibilities for the entire workforce and third-party stakeholders (e.g., suppliers, customers, partners) established?		G	1	Consider documenting the cyber security roles and responsibilities for the entire workforce and third-party stakeholders in the cyber security policy as well as management should hold all parties accountable for compliance.	CIS CSC 17 - https://www.cisecurity.org/controls/implement-a-security-awareness-and-training-prog CIS CSC 19 - https://www.cisecurity.org/controls/incident-response-and-management/ NIST SP 800-53 Rev. 4 CP-2, PS-7, PM-11 - https://nvd.nist.gov/800-53/Rev4/impact/high https://www.betterteam.com/information-technology-job-descriptions
	ID.BE-1: The organization's role in the supply chain is	Is the organization's role in the supply chain identified and	e	G	3	Determine and communicate the organization's role in the supply chain, if it is determined that is a component of critical infrastructure.	NIST SP 800-53 Rev. 4 CP-2, SA-12 - https://nvd.nist.gov/800-53/Rev4/impact/high
	ID.BE-2: The organization's place in critical infrastructure and its industry sector is identified and communicated	critical infrastructure and its industry sector is identified		G	3	Determine and communicate the organization's place in the critical infrastructure and the industries sector if it is determined that is a component of critical infrastructure.	NIST SP 800-53 Rev. 4 PM-8 - https://nvd.nist.gov/800-53/Rev4/impact/high
Business Environment (ID.BE): The organization's mission, objectives, stakeholders, and activities are understood and prioritized; this information is used to	ID.BE-3: Priorities for organizational mission, objectives, and activities are established and communicated	Are priorities for organizational mission, objectives, and activities established and communicated?		G	3	 Consider establishing and communicating priorities for organizational mission, objectives and activities to include: a formal cybersecurity program that is based on technology and security industry standards or benchmarks. The board or an appropriate board committee ensures management's annual cybersecurity self-assessment evaluates the institution's ability to meet its cyber risk management standards. The cybersecurity strategy is incorporated into, or conceptually fits within, the institution's enterprise-wide risk management strategy. 	• NIST SP 800-53 Rev. 4 PM-11, SA-14 - https://nvd.nist.gov/800-53/Rev4/impact/high
inform cybersecurity roles, responsibilities, and risk	ID.BE-4: Dependencies and critical functions for delivery of critical services are established	Are dependencies and critical functions for delivery of critical services established?		I	3	 Consider establishing dependencies and critical functions for delivery of critical services to include: The critical business processes that are dependent on external connectivity have been identified. Organizational assets (e.g., hardware, systems, data, and applications) are prioritized for protection based on the data classification and business value. 	 NIST SP 800-53 Rev. 4 CP-8, PE-9, PE-11, PM-8, SA-14 - https://nvd.nist.gov/800-53/Rev4/impact/
	ID.BE-5: Resilience requirements to support delivery of critical services are established for all operating states (e.g. under duress/attack, during recovery, normal operations)	Are resilience requirements to support delivery of critical services established for all operating states (e.g. under duress/attack, during recovery, normal operations)?	?	Policy	3	 Consider establishing resilience requirements to support delivery of critical services for all operating states to include: A business continuity plan (BCP) is in place to identify alternative processes have been established to continue critical activity within a reasonable time period. A disaster recovery plan has been developed and maintained to support the BCP. A formal data backup and recovery plan exists for all critical business lines. An incident response plan is in place to respond and recover to unforeseen events. 	NIST SP 800-53 Rev. 4 CP-2, CP-11, SA-13, SA-14 - https://nvd.nist.gov/800-53/Rev4/impact/high
	=	recovery, normal operations)	?				

Goal – Eliminate the complexity and make it









Cybersecurity Risk Management Foundation

simplify the implementation



Strategy

Governance

Identification of the Crown jewels





Protection Build

Protection Strategy

Strategy to protect the

Deployment of protection strategies Build out of policies





Governance

- Strategy
- Leadership
- Oversight

- Objective Establish a governance strategy
- Target Audience The executive team
- Process Facilitated session
- Content
 - Provide High-Level Training
 - Governance
 - Cyber Security Framework
 - Overview of the process
 - Walk through a series of questions to rough in the Cyber Security Framework
- Deliverable
 - Create a security continuum strategy
 - Identify the key components of the cyber security program \bullet
 - Identify a security lead \bullet
 - Determine next steps to build out the governance structure \bullet





Data Identification

Identification of the Crown jewels

- Objective Identify critical data and establish a risk-based protection strategy • Target Audience – Data owners and IT lead
- Process Facilitated sessions
- Deliverable:
 - Identification of critical asset
 - Data
 - Hardware
 - Software
 - Development of a risk assessment to include:
 - Asset
 - Likelihood
 - Impact
 - Priority
 - priority
 - Evaluation and recommendations of the data backup strategy
 - Development of a strategy to protect the assets based upon their classification and





Protection Strategy

Strategy to protect the Crown jewels

- organization
- Target Audience IT lead and key team members
- Process Facilitated session
- Deliverable Feedback on the current state of the cyber security readiness of the organization as well as recommendations on building a robust Cyber Security Program

• Objective - Walk through the NIST Cyber Security Framework category by category and evaluate the potential deployment within the





Protection Build

Deployment of protection strategies

- Objective Deploy the controls identified to protect
- Target Audience Assigned IT resources
- Process One-on-one support as needed





Policy Development

Build out of policies

- Objective Build out policies as identified to potentially include:
 - Governance strategy and cyber security program -Cybersecurity policy/IT security policy
 - Data management and protection strategy \bullet
 - Risk Assessment \bullet
 - Incident Response Plan
 - Business Continuity Plan/Disaster Recovery Plan \bullet
 - Vendor Management Process
 - Target Audience Data owners and IT lead
 - Process One-on-one support





Why leverage this Framework?

Governance - You decide where you want to end up on the security continuum

Identification - You determine what your crown jewels are

Risk Assessment - You assess your risk to the crown jewels

Backup strategy - You determine the appropriate backup cycle for your crown jewels

Business Impact - You determine the important processes to sustain your business in the event of disruption

Protection Strategy - You determine the appropriate strategy to protect your crown jewels

Policy Development - By first determining your governance strategy, identifying your crown jewels and determining how to protect them, you will create a comprehensive set of policies communicate your strategy

Making the complex, simple!





Contact Us



Jim Carpp

Chief Digital Officer james.carpp@rehmann.com



Jim Bruxvoort

Director of Partnered Technology Services jim.bruxvoort@rehmann.com





